29 December 1955

	DR: The Director of Training	•
SUBJECT	Report of Performance of JOT	25X
July 1955 on	was assigned to ONE in October 1954. He to the of the Estimates Staff where rough December 1954. He spent the period January - familiarization and training assignments in NSA and urned in August 1955 and was reassigned to the Far	25)
2 for purposes contribution	initial tour in this office was primarily of familiarization. He nevertheless made useful to the work then in progress.	
	nough assignment to CCI and NSA was	
actually periofficer.	the purpose of training and familiarization, he formed at the level of an experienced intelligence	
actually periofficer.  4. In the which involve ploited type time he worked intelligence to several continuous of AD/C of this type quest was favore turned on the continuous of the continuous o	Somed at the level of an experienced intelligence  USA he spent about four months on a special project and linguistic interpretation of a relatively unex- of primary intelligence material. At the same and for OCI (and CIA generally) in determining the value of this material and made recommendations exponents of CIA suggesting greater exploitation of ecommendations were incorporated into a formal re- ecommendations were incorporated into a formal re- ecommendation of the ecommendation	
actually periofficer.  4. In the which involve ploited type time he worked intelligence to several color. These request of AD/C of this type quest was favoreturned on the check their procedures.  5. Farlof about threather internal.	SA he spent about four months on a special project of linguistic interpretation of a relatively unexof primary intelligence material. At the same of for OCI (and CIA generally) in determining the value of this material and made recommendations exponents of CIA suggesting greater exploitation of ecommendations were incorporated into a formal result to the Director of NSA for upgrading the priority of material in the over-all NSA effort, which resorably acted upon. Throughout the tour at NSA, he briday afternoons to the Soviet Staff of OCI in order	25>

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This study was based on a reading of Soviet papers, journals, procedings of congresses, etc., many of which had been unexploited because of lack of personnel versed in Russian and lack of final responsibility in the intelligence community for evaluation and exploitation of principal Russian periodicals. His study concluded that the Soviet leaders were attempting to fall back on ideology as a source of discipline, seeking to divorce themselves only from Stalin's counter-productive methods of purge and terror. In a long and documented version, this study was disseminated to OCB at their request. In a shorter version, it appeared as a Part III article in the OCI weekly publication as "Soviet Leaders Tighten Ideological Reins."

6. The second half of tour in the Soviet Staff There he did a study of of CCI was with the Military Division. the new role of aviation in Soviet military doctrine, by comparing captured Soviet field manuals with older comparable manuals. This article was published in Part II of the OCI weekly publication, and involved a good deal of coordination with an air force-navy team working on this problem in the Pentagon. He also did a study based on a reading of the Soviet military and general press on the increased role of surprise in broad Soviet strategic thinking. article was also published in Part III of the OCI weekly. It covered a wide range of speeches, articles, and documents on the subject of surprise and atomic warfare -- only some of which had been previously used by the intelligence community. This article required and the answering of additional inquiries coordination with also prepared by the the Far Eastern section of the briefing book used by Chief of the Soviet Staff of CCI, in his official capacity as CIA briefing officer at the Summit Conference at Geneva in July.

7. Upon his return to ONE in August 1955, was reassigned to the of our Estimates Staff because of previous commitments and existing requirements. Since that time, he has participated as a fully responsible member of the Staff in all the functions of this office. In particular, he wrote the initial draft of NIE 13-56 (Communist China), except for the economic section, and the initial draft of the Singapore section of the Malayan estimate (NIE 64-56).

8. Based upon our observations to date, we consider performance, attitude, personality, and potential to be outstanding.

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Although still classified as a JOT, he exhibits the judgment, maturity, and perceptivity of an experienced intelligence officer. He has a great deal of initiative; he adapts himself readily; he writes well. Most importantly, he grasps the essentials of a problem easily and quickly and proceeds to a solution with a minimum requirement for supervision.

Deputy Assistant Director National Estimates 25X1

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